

BOARD

September 24, 2020
Meeting No. 2020-7

**MINUTES
OF THE MEETING
OF THE BOARD OF DIRECTORS OF THE**

**NUCLEAR WASTE MANAGEMENT ORGANIZATION (NWMO) /
SOCIÉTÉ DE GESTION DES DÉCHETS NUCLÉAIRES (SGDN)**

**convened via Video Conference
on September 24, 2020
commencing at 11:00 a.m. EDT**

Present

Wayne Robbins	Chair
Glenn Jager	Vice-Chair
Laurie Swami	Director, President & CEO
Lesley Gallinger	Director
Sean Granville	Director
Michael Hare	Director
Ron Jamieson	Director
Josée Pilon	Director
Beth Summers	Director

Staff in attendance:

Mahrez Ben Belfadhel	VP, Site Selection (items 4-14)
Lisa Frizzell	VP, Stakeholder Relations (items 4-14)
Georgina Kossivas	Chief Financial & Risk Officer (items 4-14)
Monica Kumar Dhoat	Assistant Board Secretary (items 1-14)
Gillian Morris	Board Secretary (items 1-14)
Jennifer Spragge	VP People & Technology & Chief Ethics Officer (items 1-14)
Doug Taylor	VP & General Counsel (items 4-14)
Bob Watts	VP Indigenous Relations (items 4-14)
Derek Wilson	Chief Engineer & VP Contract Management (items 4-14)

1. Constitution of Meeting

Notice of the meeting having been given to all of the Directors of the Company in accordance with the by-laws and a quorum being present, the Chair declared the meeting duly constituted for the transaction of business and called the meeting to order at 11:00 am EDT. The agenda was approved as written.

The Chair acknowledged the passing of NWMO's former CFO, Michael Hung. The Chair provided opening remarks that pointed to some of the key agenda items and an Indigenous land acknowledgement was provided.

2. Consent Agenda

The Chair brought forward the Consent Agenda for the Board's consideration and approval. The Chair asked Directors if anything needed to be removed for discussion, no items were identified.

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3. Report from the Human Resources, Compensation & Governance Committee (HRCG) Meeting

The HRCG Committee Chair updated the Board on the Committee's discussions in camera.

4. Safety Moment

Michael Hare provided a safety moment that addressed work processes - the process of planning and controlling work activities which are implemented so that nuclear safety is maintained. Directors' discussed the importance of a safety culture.

5. President's Update

The President provided the Board with an update on recent activities in camera.

6. Report from the Siting Committee

The Chair of the Siting Committee reported on the discussions at the Committee's September 23, 2020 meeting in camera.

7. Report from the Project Oversight Committee Meeting

Mr. Jager, Chair of the Project Oversight Committee reported on the September 18, 2020 Project Oversight Committee Meeting. Mr. Jager reported that the Committee discussed the following:

- The COVID protocols that are currently in place, and plans for the technical work and site assessment activities;
- The site assessment delivery options and timing for resuming field activities.

A number of items were also discussed in camera.

8. Report from the Audit, Finance and Risk (AFR) Committee

The AFR Committee Chair reported on the meeting held on September 23rd.

Ms. Summers reported that the Committee discussed the following:

- NWMO's financial results;
- An update from the Pension Management Committee which included a governance assessment;
- An update from the Chief Internal Audit Executive;
- A recommendation for the 2020 External Audit Plan and Auditors' Remuneration (approved under the Board's Consent agenda); and
- A number of items under the Consent agenda.

The 2021-2025 Business Plan and Budget and the business risks were discussed in camera.

9. Advisory Council Chair's Report

The Chair of the Advisory Council reported on the discussions at the Advisory Council

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meeting held on September 21, 2020. Dr. Cameron reported that the Council considered and discussed:

- An update from the CEO which included a information about the ongoing impacts of COVID-19 on NWMO's work;
- NWMO's engagement work in the siting communities;
- The risks facing NWMO;
- Preparing for the annual meeting with the Board of Directors;
- Plans for Council to prepare an interim working document to help with writing of the Triennial report;
- Follow up on NWMO's work to address the Council's 2017-2019 Triennial Report recommendations; and
- The Council's annual advice tracking matrix.

The Council's Chair also reported on some in camera discussions.

10 Item 10 was discussed in camera.

11 Legal Update

The General Counsel provided the Board with an update related to a number of legal related matters.

12 Preparing for Board meetings

The Board discussed a number of upcoming meetings in camera.

13. Preparing for Advisory Council and Council of Elders

The Board discussed possible topics for its annual meetings with both the Advisory Council and the NWMO's Council of Elders.

14. Upcoming Meetings of the Board

The Board discussed its upcoming meeting calendar. The Board Secretary reported that the method of conducting the meetings will be determined closer to the time based on developments in the COVID-19 pandemic. The Chair expressed a preference to hold in person meetings, when possible.

14. In Camera Session of Directors

The Board met in camera.

Conclusion of Meeting

There being no other business, the Chair declared the meeting terminated at 2:45 pm.

* Denotes actions to be taken.



Wayne Robbins
Chair

January 07, 2021 10:38 AM



Gillian Morris
Board Secretary

December 17, 2020 2:50 PM