Advisory Council to the
Nuclear Waste Management Organization

Record of Discussion: September 22, 2025 Meeting

Record of discussion of the meeting of the Advisory Council to the
Nuclear Waste Management Organization (NWMO) /
Société de gestion des déchets nucléaires (sgdn)

Convened in Toronto, ON
commencing at 9:00 a.m. EDT on Monday, September 22, 2025

Advisory Council Members Present:

David Cameron	Council Chair
Donald Obonsawin	Vice Chair
Monica Gattinger	Member (virtual)
Lance Fugate	Member (items 1-6 partial & 7-12)

NWMO Staff Present:

Laurie Swami	President and CEO (items 1-10)
Piet Asbeek-Brusse	Senior Legal Counsel (items 1-10)
John Beauchamp	Senior Director, Siting Projects, Operations (item 6)
Lisa Frizzell	VP Communications (items 1-10 & 12)
Joe Heil	Vice President, Indigenous, Municipal Relations & Transportation (items 1-10)
Dakota Kochie	Director, Government & External Relations (item 8)
Monica Kumar Dhoat	Manager, Board Services (items 1-10)
Jeff Quick	Chief Financial and Risk Officer (item 7)
Doug Taylor	VP & General Counsel & Board Secretary (items 1-10)
Allan Webster	VP Regulatory Approvals (items 1-10)

Guest:

Celia Milne	Triennial Report Writer (items 1-10 & 12)

1. Constitution of Meeting / Approval of Agenda / Land Acknowledgement

The Chair called the meeting to order at 9:01 a.m. EDT.

The agenda was agreed upon as written. The Chair provided an Indigenous territory acknowledgement.

2. Safety Moment

Monica Gattinger provided the safety moment, highlighting the importance of kitchen safety around food-born illnesses.

3. Approval of Consent Agenda

The Chair brought the consent agenda items forward for consideration. The Advisory Council reviewed and approved the Consent Agenda subject to minor editorial revisions.

The following items were approved under the consent agenda:

- June 16, 2025 Minutes and In Camera Minutes

The information items on the Consent agenda consisted of:

- Advisory Council Actions from previous meetings
- Standing Reports and Updates
    - 2025 Workplan
    - Next Meetings of the Advisory Council
    - 2026 Draft Meeting Calendar

The Council requested a briefing on the Collaborative Contracting Model to be added to the agenda for the next meeting (*).

4. President's Report *(In Camera)*

This item was discussed *in camera.*

5. Preparing for the Regulatory Decision-Making Processes

The Council was updated on progressing work with different regulators, in particular with the Impact Assessment Agency of Canada (IAAC) and the Canadian Nuclear Safety Commission (CNSC) and working with different levels of the provincial and federal governments. Management highlighted the progress that has been made drafting the Initial Project Description (IPD), including working closely with Wabigoon Lake Ojibway Nation (WLON) regarding their input into the IPD.

The Council discussed the implications of the project potentially being regulated solely by the CNSC at the federal level, community engagement and consultation in the regulatory process, and the interface with federal and provincial regulators.

6. Project Implementation Post Site Selection *(In Camera)*

This item was discussed *in camera.*

7. Business Planning Overview *(In Camera)*

This item was discussed *in camera.*

8. Communications and Government Relations *(In Camera)*

This item was discussed *in camera.*

9. Indigenous Relations Update *(In Camera)*

This item was discussed *in camera.*

10. Preparation for December Meeting with Board of Directors

The Council discussed and agreed on the topics to put on the agenda for the annual December meeting with the Board of Directors.

11. *In Camera* Session – Council Discussion

The Council held an *in-camera* discussion.

12. Triennial Report – Early Draft *(In Camera)*

This item was discussed *in camera.*

The Chair declared the meeting terminated at 12:10 p.m.

(*) indicates action items.

Dated the 1st day of December 2025

David Cameron
Advisory Council Chair