

# NWMO's Dispositioning of the NWMO Advisory Council's 2017 Advice

(FINAL)

Recommendations	Action taken
<b>IMPLEMENTATION OF THE SITE SELECTION PROCESS</b>	
<p><b><i>At the February 13, 2017 Advisory Council meeting:</i></b></p> <ul style="list-style-type: none"> <li>• Council members suggested that the next narrowing down decisions for NWMO will be more challenging noting that if a community exits the process as a potential host, they may remain in the process as part of a broader siting region.</li> <li>• A Council member also noted that benefits received by communities in other similar international projects will shape expectations for NWMO's siting communities and NWMO should be prepared for this.</li> </ul>	<ul style="list-style-type: none"> <li>• Agree. Communities that exit as a host will be moved to "neighbouring community" status if their broader siting region continues in the process. As such, they will continue to be invited to participate in siting decisions in the area. They will continue to receive funding, although at the lower level of the neighbouring community program.</li> <li>• NWMO is tracking similar international programs as potential benchmarks which communities may apply in the future. NWMO is developing programs in the context of a made in Canada program driven by values and principles already built in to the APM program.</li> </ul>
<p><b><i>At the May 29, 2017 Advisory Council Meeting</i></b></p> <ul style="list-style-type: none"> <li>• When discussing NWMO's plans to address the Advisory Council recommendations in the Triennial Report, a Council member noted, under the topic of knowledge management, he had thoughts about how to maintain knowledge as senior people depart the company and will provide comments when that item is discussed.</li> </ul>	<ul style="list-style-type: none"> <li>• Noted</li> </ul>

Recommendations	Action taken
<b>IMPLEMENTATION OF THE SITE SELECTION PROCESS (cont'd)</b>	
<p><b><i>At the September 18, 2017 Advisory Council Meeting</i></b></p> <ul style="list-style-type: none"> <li>A Council member cautioned that in preparing for borehole drilling, First Nations communities may need a longer period to prepare for this and may suffer “process fatigue” with fewer resources available, particularly in Southern Ontario where they are also dealing with the OPG L&amp;ILW DGR project. Council members also asked about the process for land acquisition in the various areas.</li> </ul>	<ul style="list-style-type: none"> <li>We are hearing comments about process fatigue, including from First Nations in Southern Ontario where there are several nuclear related projects currently being discussed. We are also hearing about process fatigue from municipalities in areas.</li> <li>Strategy and plans are being developed to mitigate the “process fatigue” issue and guide land acquisition activities in both southern and northern Ontario. NWMO will share work in progress with the Council at a future meeting.</li> </ul>
<p><b><i>At the November 28, 2017 Advisory Council Meeting</i></b></p> <ul style="list-style-type: none"> <li>Council discussed NWMO’s approach to partnership development and supported the respectful and collaborative manner in which NWMO was approaching partnerships.</li> <li>In discussing Environment best practices, Council members suggested there should be a strong link between NWMO’s environment sustainability plan and the work underway on partnerships.</li> </ul>	<ul style="list-style-type: none"> <li>No action required</li> <li>Noted –Natural environment is one of the five assets in the sustainable livelihoods framework NWMO is using to explore well-being and partnership with communities.</li> </ul>

Recommendations	Action taken
<b>EVOLVING EXTERNAL LANDSCAPE / COMMUNICATIONS</b>	
<p><b><i>At the February 13, 2017 Advisory Council meeting:</i></b></p> <ul style="list-style-type: none"> <li>Council members noted that as focus narrows to a smaller number of communities, the external interest and pressure may increase dramatically.</li> </ul>	<ul style="list-style-type: none"> <li>Many communities have sought and participated in communications workshops to help prepare for greater public interaction and scrutiny.</li> <li>NWMO staff are in the community on a regular basis meeting with community leadership, staff, community groups and a cross-section of opinion leaders to understand the questions and concerns which may be emerging and to work with community members to respond to them.</li> <li>A focus over several years on community learning about the project, used fuel, safety and risks is expected to help communities build resilience.</li> <li>NWMO is also working to broaden and deepen support around these communities, including through work with municipal associations, treaty organizations, briefings with government at provincial and national levels and an expanding social media program.</li> <li>We look forward to continuing to seek Council advice and guidance as we continue to build our program of activities.</li> </ul>
<b>TRANSPORTATION</b>	
<p><b><i>At the May 29, 2017 Advisory Council meeting:</i></b></p> <ul style="list-style-type: none"> <li>In discussing the advancement of NWMO's transportation engagement work, a Council member suggested NWMO could build upon the strong record of safe transportation that exists in Canada.</li> </ul>	<ul style="list-style-type: none"> <li>Agreed</li> </ul>

Recommendations	Action taken
<p><b><i>At the September 18, 2017 Advisory Council meeting:</i></b></p> <ul style="list-style-type: none"> <li>A Council member suggested that, once work has further progressed on transportation, it might be helpful to organize an advisory body, which could include municipalities, to advise on transportation safety along potential routes.</li> </ul>	<ul style="list-style-type: none"> <li>This suggestion will be considered as plans advance.</li> </ul>
<b>TRANSPORTATION (cont'd)</b>	
<p><b><i>At the November 28, 2017 Advisory Council meeting:</i></b></p> <ul style="list-style-type: none"> <li>A Council member noted that a lot of the discussions surrounding transportation may take place on social media and encouraged NWMO to consider this in its preparation to shape the discussion.</li> <li>A Council member suggested that correcting serious misinformation on social media will be very important.</li> <li>A Council member suggested it will take many years to build knowledge and a level of awareness of people on the transportation routes, and NWMO should undertake a steady year by year process to provide education.</li> </ul>	<ul style="list-style-type: none"> <li>NWMO is building its social media presence.</li> <li>This includes implementing strategies to respond to misinformation through social media and other work.</li> <li>Agree that a steady year by year process of education is critical and will continue to seek Council advice and direction as we continue to build our program over the next five years.</li> </ul>
<b>NWMO POLICIES &amp; MILESTONE DOCUMENTS</b>	
<p><b><i>At the September 18, 2017 Advisory Council meeting:</i></b></p> <ul style="list-style-type: none"> <li>Council provided advice on NWMO's updated values related to the transparency value.</li> <li>A Council member suggested that when NWMO is developing an environmental statement, it should consider how to incorporate Indigenous environmental values. A Council member also suggested NWMO should explain evolution of "willing host community" to partnerships.</li> </ul>	<ul style="list-style-type: none"> <li>NWMO proposed the changes to the Board and it was incorporated when the values were approved by the Board.</li> <li>NWMO will develop a short reflection on willingness and partnership to share and document its evolving thinking.</li> </ul>

## **IN CAMERA DISCUSSIONS**

*Due to the sensitive nature and timing of some of the advice requested by NWMO, it was determined appropriate for the discussions to be in camera in order for Council members to have the freedom to deeply explore the topics and provide advice to the NWMO. Below outlines the nature of those discussions held by Council during 2017. NWMO has listened to the advice and discussed with Council its responses to the advice.*

## **IMPLEMENTATION OF THE SITE SELECTION PROCESS**

### ***At the May 29, 2017 Council meeting:***

Council members had a lengthy discussion on NWMO's plans for stock taking in the siting process which they discussed and provided advice on topics below.

- The pace of NWMO's siting process
- Ensuring transparency of the process
- Fairness to communities
- Preparing communities for narrowing down
- Responding to changes in the external landscape (political, industry, international developments)
- Maintaining relationships between communities
- The level of oversight of funds that are provided to communities
- Council members supported NWMO's plans for narrowing communities.

*Council members also had a lengthy discussion on NWMO's partnership development plans, which included discussion and advice related to:*

- Partnership
- Sustaining relationships with communities while building partnerships
- The types of partnership models
- Best practices for partnerships
- Defining roles and responsibilities in partnerships

## **EVOLVING EXTERNAL LANDSCAPE / COMMUNICATIONS**

### ***At the September 18, 2017 Council meeting:***

*Council members further discussed NWMO's stock taking in the siting process with a focus on communications which included discussions related to:*

- Communicating narrowing down decisions
- The increasing challenges of communications as NWMO narrows down further

## RISKS

### ***At the September 18, 2017 Council meeting:***

Council members discussed risks related to NWMO:

- A general discussion on risks and NWMO's risk reporting
- NWMO's relationship to other nuclear industry organizations