

**BOARD**  
March 25, 2022  
Meeting No. 2022-2

**MINUTES  
OF THE MEETING  
OF THE BOARD OF DIRECTORS OF THE  
NUCLEAR WASTE MANAGEMENT ORGANIZATION (NWMO) /  
SOCIÉTÉ DE GESTION DES DÉCHETS NUCLÉAIRES (SGDN)**

**convened via Microsoft TEAMS  
on March 25, 2022  
commencing at 9:00 a.m. EDT**

Present

Wayne Robbins	Chair
Glenn Jager	Vice-Chair
Laurie Swami	Director, President & CEO
Lesley Gallinger	Director
Sean Granville	Director
Ron Jamieson	Director
Josée Pilon	Director
Beth Summers	Director

Absent:

Jason Nouwens                      Director

Staff in attendance:

Chris Boyle	VP & Chief Engineer (items 4-12)
Lisa Frizzell	VP, Communications (items 4-12)
Georgina Kossivas	Chief Financial & Risk Officer (items 4-12)
Monica Kumar Dhoat	Assistant Board Secretary (items 1-12)
Gillian Morris	Board Secretary (items 1-12)
Lise Morton	VP, Site Selection (items 4-12)
Jennifer Spragge	VP Human Resources & Chief Ethics Officer (items 1-12)
Doug Taylor	VP & General Counsel (items 1-12)
Bob Watts	VP Indigenous Relations & Strategic Programs (items 4-12)
Derek Wilson	Chief Operating Officer (items 4-12)

Guest:

David Cameron                      Chair, NWMO Advisory Council (item 9)

1. Constitution of Meeting / Approval of Agenda

Notice of the meeting having been given to all of the Directors of the Company in accordance with the by-laws and a quorum being present, the Chair declared the meeting duly constituted for the transaction of business and called the meeting to order at 9:00 am EDT. The agenda was approved as written.

The Chair provided introductory remarks and an Indigenous Land Acknowledgement.

The Chair noted that Jason Nouwens would likely not attend due to conflicting priorities but, had been briefed on the significant issues for today’s meeting.

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2. Consent Agenda (In Camera)

The Board reviewed and approved the Consent agenda *in camera*.

3. Report from the Human Resources, Compensation & Governance Committee (HRCG) Meeting (In Camera)

The HRCG Committee Chair reported on key discussions *in camera*.

4. Safety Moment

The remaining Officers of the Corporation joined the meeting and were asked if they had any conflicts of interest or related party transactions to report – none were declared.

A safety moment was provided on the adjustments required as employees transition to returning to work in the office. The Board discussed NWMO's vaccination policy and heard that it remains in place.

5. President's Update (In Camera)

The President provided the Directors with an update on recent activities *in camera*.

6. Report from the Siting Committee (In Camera)

The Chair of the Siting Committee reported on the following discussions at the Committee's March 22, 2022 meeting :

- An update on the work related to the Integrated Strategy for Radioactive Waste (ISRW);
- A presentation about recent public attitude research polling results; and
- An update on NWMO's ongoing work towards reconciliation;

The Chair also reported on some *in camera* discussions.

7. Report from the Audit, Finance & Risk (AFR) Committee Meeting

The AFR Committee Chair reported on the meeting held on March 23, 2022, discussions included:

- An update from the Pension Management Committee and the evaluation process for actuarial and investment management services;
- The financial results for January;
- A presentation from the external auditor candidate resulting from a request for proposal;
- An update from the internal auditor;
- A review of the draft annual report of Directors to the Members; and
- The annual full review of business risks.

The Chair also reported on an *in camera* discussion.

8. Report from the Project Oversight Committee Meeting

The Chair of the Project Oversight Committee reported on the March 22, 2022 meeting. Mr. Jager reported that the Committee discussed the following:

- An overview on how NWMO is balancing work to achieve site selection;

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- An overview of the technical risks and the newly introduced risk registers for regulatory, environment, PMO and procurement areas;
- An update on field activities;
- A general update on safety; and
- A discussion regarding the actions taken related to the Contract Management and Project Management audits.

A Board member commended NWMO staff on the completion of the borehole drillings.

The Committee Chair also reported on two items discussed in camera.

9. Advisory Council Chair's Report

The Chair of the Advisory Council reported on some of the discussions at the meeting held on March 21, 2022 including the following:

- A report from the CEO on NWMO's work and external developments;
- Work underway to prepare for the regulatory decision-making process;
- An update on NWMO's work on the release of the revised transportation framework;
- An update related to the technical program; and
- An update on the work related to the Integrated Strategy for Radioactive Waste (ISRW).

The Chair reported on several in camera discussions held with the Council

10. Board Visit to Ignace / Wabigoon

The Board Secretary discussed and provided a draft agenda for the scheduled Ignace/Wabigoon visit.

11. Legal Update (In Camera)

This item was discussed in camera.

12. Upcoming Meetings for the Board

The dates for the next meetings of the Board of Directors were provided.

13. In Camera Session

The Board held an in-camera session.

Conclusion of Meeting

There being no other business, the Chair declared the meeting terminated at 11:58 am.

\* Denotes actions to be taken.



Glenn Jager  
Vice Chair



Gillian Morris  
Board Secretary