BOARD

March 30, 2023 Meeting No. 2023-2

MINUTES OF THE MEETING OF THE BOARD OF DIRECTORS OF THE NUCLEAR WASTE MANAGEMENT ORGANIZATION (NWMO) / SOCIÉTÉ DE GESTION DES DÉCHETS NUCLÉAIRES (SGDN)

convened in Toronto, ON on March 30, 2023 commencing at 9:00 a.m. EDT

<u>Present</u>

Glenn Jager Chair Lesley Gallinger Director

Sean Granville Director (virtual)

Jason Nouwens Director
Ron Jamieson Director
Subo Sinnathamby Director
Beth Summers Director

Laurie Swami Director, President & CEO

Staff in attendance:

Chris Boyle VP & Chief Engineer (items 4-11)
Lisa Frizzell VP, Communications (items 4-11)
Monica Kumar Dhoat Manager, Board Services (items 1-11)

Lise Morton VP, Site Selection (items 4-11)

Jeff Quick Interim Chief Financial & Risk Officer (items 4-11)

Jennifer Spragge VP Human Resources & Chief Ethics Officer (items 1-11)

Doug Taylor VP & General Counsel & Board Secretary (items 1-11)

Bob Watts VP Indigenous Relations & Strategic Programs (items 4-

11)

Allan Webster VP, Regulatory Approvals (items 4-11)
Derek Wilson Chief Operating Officer (items 4-11)

Guest:

David Cameron Chair, NWMO Advisory Council (item 9)

1. Constitution of Meeting / Approval of Agenda

Notice of the meeting having been given to all of the Directors of the Company in accordance with the by-laws and a quorum being present, the Chair declared the meeting duly constituted for the transaction of business and called the meeting to order at 9:00 am EDT. The agenda was approved as written.

The Chair provided introductory remarks and an Indigenous Land Acknowledgement.

2. Consent Agenda (In Camera)

The Board reviewed and approved the Consent agenda in camera.

3. Report from the Human Resources, Compensation & Governance Committee (HRCG) Meeting (In Camera)

The HRCG Committee Chair reported on key discussions in camera.

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4. Safety Moment

The remaining Officers of the Corporation joined the meeting and were asked if they had any conflicts of interest or related party transactions to report – none were declared.

A safety moment was provided on the importance of having a bias for action if you become aware of concerning situations.

5. <u>President's Update (In Camera)</u>

The President provided the Directors with an update on recent activities in camera.

6. Report from the Siting Committee

The Siting Committee Chair reported on some of the key Committee discussions related to:

- An update on how NWMO is advancing engagement in the potential siting communities and regions.
- NWMO's commitment to contribute to Reconciliation and the great work with the Council of Knowledge Holders (the Council) and Indigenous communities in the siting regions to empower corporate Canada to work with Indigenous peoples and communities in new ways.

The Board discussed the valued advice provided to NWMO and the Board by the Council and agreed to publicly acknowledge this significant contribution to the work of the NWMO with the following motion:

IT IS HEREBY RESOLVED THAT:

Whereas the Council of Knowledge Holders (the Council) have guided and advised the NWMO for many years;

And Whereas, the Board of Directors of the NWMO highly values it's relationship with the Council;

Therefore BE IT RESOLVED that the Board of Directors hereby thanks the Council for all of its efforts to guide NWMO's relationship with Indigenous peoples and develop significant NWMO policies including the Reconciliation Policy and the Indigenous Knowledge Policy;

And Further; the Board of Directors honours the independent nature of the Council and looks forward to strengthening and deepening the relationship between the Council and the Board of Directors.

The motion was made, seconded and unanimously passed

The Siting Committee Chair also reported on some in camera discussions.

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7. Report from the AFR Committee

The AFR Committee Chair reported on the Committee discussions including:

- An update from the Pension Management Committee and the pension plan financial statements.
- The financial results for the two months ending February 28, 2023.
- The annual full review of business risks.
- A review of the draft annual report of Directors to the Members.
- An update from the Internal Auditor.

The AFR Committee Chair also reported on an *in camera* discussion.

8. Report from the Project Oversight Committee Meeting

The Chair of the Project Oversight Committee reported on the following discussions at the Committee meeting:

- An overview of the health, safety and environment activities for 2022.
- An update on the regulatory decision making process highlighting the interfaces with the lead agencies and noting the success of the Regulatory Day at the NWMO Oakville facility.
- The Committee discussed the CNSC Reg Doc 1.2.3 Licence Application Guide: Licence to Prepare Site for a Deep Geological Repository which has been issued for comment.
- A presentation was made on the geoscience work that has been completed todate to support the development of the confidence in safety reports for both siting areas, as well as the next phase of geoscience work that is planned for the detailed site characterization at the selected site, starting in 2025.

The Committee Chair reported on several in camera discussions.

9. Advisory Council Chair's Report

The Chair of the Advisory Council reported the discussions at the meeting held on March 27, 2023 including the following:

- An update on how NWMO is advancing engagement in the potential siting communities.
- The preparations underway for the regulatory decision making process.
- An update on NWMO's technical program.
- An update on the Integrated Strategy for Radioactive Waste (ISRW).
- A report on NWMO's continuing efforts to build awareness of the potential socio-economic benefits and effects and to build community capacity for their involvement during the next phase of implementation of the Project.
- The continued work to prioritize NWMO's relationship to water and the commitments to water protection through a Water Statement which is in the early stages of development.

The Chair also reported on some *in camera* discussions.

10. Legal Update (In Camera)

The Board was updated on key legal developments in camera.

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11. <u>Experiential Opportunities</u>

The Board discussed the events identified for Board participation outside of the Board cycle for 2023. Directors were asked to provide Management with expressions of interest (*).

12. In Camera Session

The Board held an in-camera session.

Conclusion of Meeting

There being no other business, the Chair declared the meeting terminated at 11:33 am.

* Denotes actions to be taken.

Glenn Jager Jul, 2023 10:16:15 PM EDT

Chair

Doug Taylor 20 Jul, 2023 4:07:15 PM EDT

Board Secretary