

**BOARD**  
June 22, 2023  
Meeting No. 2023-3

**MINUTES  
OF THE MEETING  
OF THE BOARD OF DIRECTORS OF THE  
NUCLEAR WASTE MANAGEMENT ORGANIZATION (NWMO) /  
SOCIÉTÉ DE GESTION DES DÉCHETS NUCLÉAIRES (SGDN)**

**convened in Toronto, ON  
on June 22, 2023  
commencing at 9:00 a.m. EDT**

Present

Glenn Jager	Chair
Lesley Gallinger	Director
Sean Granville	Director
Jason Nouwens	Director
Ron Jamieson	Director
Josée Pilon	Director
Subo Sinnathamby	Director
Beth Summers	Director
Laurie Swami	Director, President & CEO

Staff in attendance:

Chris Boyle	VP & Chief Engineer (items 4-13)
Lisa Frizzell	VP, Communications (items 4-13)
Monica Kumar Dhoat	Manager, Board Services (items 1-13)
Lise Morton	VP, Site Selection (items 4-13)
Jeff Quick	Interim Chief Financial & Risk Officer (items 4-13)
Jennifer Spragge	VP Human Resources & Chief Ethics Officer (items 1-13)
Doug Taylor	VP & General Counsel & Board Secretary (items 4-13)
Bob Watts	VP Indigenous Relations & Strategic Programs (items 11-13)
Allan Webster	VP, Regulatory Approvals (items 4-13)
Derek Wilson	Chief Operating Officer (items 4-13)

Guest:

David Cameron	Chair, NWMO Advisory Council (item 9)
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1. Constitution of Meeting / Approval of Agenda

Notice of the meeting having been given to all of the Directors of the Company in accordance with the by-laws and a quorum being present, the Chair declared the meeting duly constituted for the transaction of business and called the meeting to order at 9:06 am EDT. The agenda was approved as written.

The Chair provided introductory remarks and an Indigenous Land Acknowledgement.

2. Consent Agenda (*In Camera*)

The Board reviewed and approved the Consent agenda *in camera*.

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3. Report from the Human Resources, Compensation & Governance Committee (HRCG) Meeting (In Camera)

The HRCG Committee Chair reported on key discussions *in camera*.

4. Safety Moment

The remaining Officers of the Corporation joined the meeting and were asked if they had any conflicts of interest or related party transactions to report – none were declared.

A safety moment was provided by Ron Jamieson on the importance of being prepared for the unexpected.

5. President's Update (In Camera)

The President provided the Directors with an update on recent activities *in camera*.

6. Report from the Siting Committee (In Camera partly)

The Siting Committee Chair reported on some of the key Committee discussions related to:

- An update on how NWMO is advancing engagement in the potential siting communities and regions.
- The community visits to the Posiva facility in Finland during 2023.
- NWMO's work to implement the Indigenous Knowledge Policy and Traditional Knowledge Utilization Report.
- A report from the Chair of the Site Selection Review Group of his recent visit to Ignace, Wabigoon Lake Ojibway Nation, Dryden and South Bruce.

The Siting Committee Chair also reported on some *in camera* discussions.

7. Report from the AFR Committee (In Camera partly)

The AFR Committee Chair reported on the Committee discussions including:

- An update from the Pension Management Committee and the pension plan financial statements and an overview of the pension plan funding and sustainability.
- The financial results for the two months ending April 30, 2023.
- The draft 2024-2028 Business Plan.
- The IT Management update report.
- The internal audit status report.

The AFR Committee Chair also reported on an *in camera* discussion.

8. Report from the Project Oversight Committee Meeting (In Camera partly)

The Chair of the Project Oversight Committee reported on the following discussions at the Committee meeting:

- An overview of the health, safety, security and environmental activities.

The Committee Chair reported on several *in camera* discussions.

9. Advisory Council Chair's Report (*In Camera* partly)

The Chair of the Advisory Council reported on some of the discussions at the meeting held on June 19, 2023 including the following:

- An update on how NWMO is advancing engagement in the potential siting communities.
- The preparations underway for the regulatory decision-making process.
- An update on NWMO's technical program.
- An update on the Integrated Strategy for Radioactive Waste.
- NWMO's ongoing commitment to contribute to Reconciliation and the implementation of the Reconciliation Policy.
- The work being done to create meaningful alignment between Indigenous Knowledge and Western Science and the progress that has been made at the recent meetings.

The Chair also reported on some *in camera* discussions.

10. 2024-2028 Draft Business Plan and Budget (*In Camera*)

Management reviewed NWMO's draft 2024-2028 Business Plan *in camera*.

11. Legal Update (*In Camera*)

The Board was updated on key legal developments *in camera*.

12. Preparing for the Annual General Meeting of Members

In preparation for the upcoming Annual General Meeting (AGM) of Members, Directors were provided with an opportunity to review and discuss the agenda.

13. Upcoming Meetings of the Board

The draft 2024 Board Calendar was provided to the Board.

14. *In Camera* Session

The Board held an *in camera* session.

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Conclusion of Meeting

There being no other business, the Chair declared the meeting terminated at 11:52 am.

\* Denotes actions to be taken.

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Glenn Jager  
Chair

4 Oct, 2023 8:28:29 PM EDT



Doug Taylor  
Board Secretary

26 Oct, 2023 6:52:22 PM EDT