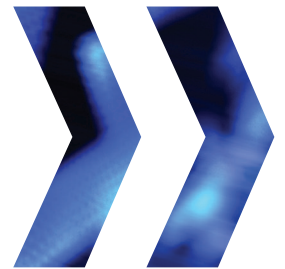




# Implementing Adaptive Phased Management 2010 to 2014



**March 2010**

**nwmo**

NUCLEAR WASTE  
MANAGEMENT  
ORGANIZATION

SOCIÉTÉ DE GESTION  
DES DÉCHETS  
NUCLÉAIRES

# The NWMO is guided by five fundamental values:

**Integrity** » We will conduct ourselves with openness, honesty and respect for all persons and organizations with whom we deal.

**Excellence** » We will pursue the best knowledge, understanding and innovative thinking in our analysis, engagement processes and decision-making.

**Engagement** » We will seek the participation of all communities of interest and be responsive to a diversity of views and perspectives. We will communicate and consult actively, promoting thoughtful reflection and facilitating a constructive dialogue.

**Accountability** » We will be fully responsible for the wise, prudent and efficient management of resources, and be accountable for all our actions.

**Transparency** » We will be open and transparent in our process, communications and decision-making, so that the approach is clear to all Canadians.

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## Preface

In June 2007, the Nuclear Waste Management Organization (NWMO) was given responsibility for implementing Adaptive Phased Management (APM), Canada's plan for the safe, long-term care of used nuclear fuel. The NWMO invites all Canadians and Aboriginal peoples of Canada to become involved in the management of Canada's used nuclear fuel.

**T**o support this involvement and demonstrate our commitment to transparency and accountability, the NWMO publishes an annual update to its five-year business plan, titled *Implementing Adaptive Phased Management*. The Plan is regularly assessed, strengthened and redirected as appropriate in the face of new information and comments we receive through our engagement initiatives. We report our progress in the NWMO's Annual Report published every March.

*Implementing Adaptive Phased Management 2010 to 2014 – DRAFT for Review* was released in November 2009, for a period of public comment. The NWMO received many submissions and suggestions. Overall, the NWMO was acknowledged for transparency in its annual reporting and commitment to regular review and update of its plans for the implementation of APM. Following the close of the review period, the Plan has been revised to reflect comments received. The NWMO also received suggestions for consideration as part of the design of specific program elements and implementation of the site selection process. An overview of the comments received about the 2010 Draft Plan and last year's Plan, *Implementing Adaptive Phased Management 2009 to 2013*, and how they were applied to this Plan is available on the NWMO website at [www.nwmo.ca](http://www.nwmo.ca).

The NWMO welcomes all suggestions and ideas about our work and how we can help you learn more about APM.

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## Executive Summary

The Nuclear Waste Management Organization (NWMO) is responsible for the long-term care of Canada's used nuclear fuel. *Implementing Adaptive Phased Management 2010 to 2014* describes our five-year work program.

**A**daptive Phased Management (APM), Canada's long-term plan for used nuclear fuel, is a management system and a technical method. The management system is based on phased and adaptive decision-making supported by public engagement and continuous learning. The end point of the technical method is a repository deep underground in a suitable rock formation. All aspects of the NWMO's work will meet or exceed all applicable regulatory standards and requirements for protecting the health, safety and security of humans and the environment.

In the period 2002 to 2005, the NWMO led a study that created the foundation for the safe, long-term care of used nuclear fuel. Beginning in 2007, when the NWMO received the mandate from the Government of Canada to implement APM, the NWMO has worked on transitioning from a small study group to a sustainable implementing organization. From 2007 through 2009, the NWMO has built the organization, putting in place a comprehensive governance structure and expanding staff resources with the technical and social research expertise that is key to implementing APM. Much activity has also been directed to engaging interested Canadians and Aboriginal peoples in the development of our plans, including the principles and process to guide selection of a site for the underground repository for used nuclear fuel. In the period 2008 to 2009, the NWMO conducted a two-year dialogue with Canadians about the design of a process to select an informed, willing host community that is fair and transparent, and meets the expectations of citizens.

The Plan is organized along seven strategic objectives. The objectives and initiatives in each area reflect our priorities for the next five years.

The period 2010-2014 marks a significant phase in the continued implementation of APM. An important focus of this five-year period will be the initiation of the process for site selection. The NWMO will begin to work with communities interested in APM as they consider their potential interest in hosting the used nuclear fuel repository. As communities come forward to learn more and proceed with initial screenings and assessments of site suitability, the NWMO will be ready to support the process. Work will continue to ensure readiness for future phases of site selection, including detailed site investigations and refinement of the generic designs and safety cases for a repository in both crystalline and sedimentary rock formations. Throughout the planning period, engagement and research will continue. Attention to sound governance and assurances around program funding will be maintained. Investing in people and the skills key to program success and continuity will remain a priority.

This update confirms the Plan as a living document that is regularly assessed, strengthened and redirected in the face of new information, advances in science and technology, changes in societal values and evolving public policy. APM will only proceed as quickly as Canadians, successful technology development and demonstration, and the regulatory authorities allow.



## STRATEGIC OBJECTIVES

### THE NWMO WILL:

- » Build sustainable, long-term relationships with interested Canadians and Aboriginal peoples of Canada and involve them in setting future directions for the safe, long-term management of used nuclear fuel.
- » Implement collaboratively with Canadians the process for siting a deep geological repository for the safe, long-term management of used nuclear fuel in an informed, willing host community.
- » Refine and further develop the generic designs and safety cases for a repository for used nuclear fuel in both crystalline and sedimentary rock formations, and conduct technical research and development to ensure continuous improvement, consistent with best practices.
- » Ensure funds are available to pay for the safe, long-term management of Canada's used nuclear fuel.
- » Adapt plans for the management of used nuclear fuel in response to new knowledge, international best practices, advances in technical learning, evolving societal expectations and values, and changes in public policies.
- » Maintain an accountable governance structure that provides confidence to the Canadian public in the conduct of the NWMO's work.
- » Build and sustain an effective organization with the social, environmental, technical and financial capabilities for the safe, long-term management of Canada's used nuclear fuel.

## The Organization

**NWMO Vision:** The long-term management of Canada's nuclear waste in a manner that safeguards people and respects the environment, now and in the future.

The Government of Canada, through the *Nuclear Fuel Waste Act* (2002), assigned responsibility for the long-term management of Canada's used nuclear fuel to the NWMO. The NWMO was established to operate on a not-for-profit basis by Canada's major nuclear fuel waste owners, Ontario Power Generation, Hydro-Québec and NB Power Nuclear.<sup>1</sup> The NWMO's mission is to develop and implement, collaboratively with Canadians, a management approach for the long-term care of Canada's used nuclear fuel that is socially acceptable, technically sound, environmentally responsible and economically feasible.<sup>2</sup>

Over the period 2002 to 2005, the NWMO led a study to examine options for the long-term care of Canada's used nuclear fuel. The study and the NWMO's recommendation to the Government of Canada are available on the NWMO website at [www.nwmo.ca](http://www.nwmo.ca).

In 2007, the Government of Canada gave the NWMO the mandate to implement APM. Implementation of a repository under APM will be regulated by the Canadian Nuclear Safety Commission (CNSC) under the *Nuclear Safety and Control Act* and its associated regulations.

The NWMO is now building a multidisciplinary team with a range of experience in the fields of social research, technical research and development, public engagement, communications, finance and governance. We continue to collaborate with an extensive network of consultants, practitioners and academics from across Canada and around the world to ensure that our work benefits from the best available knowledge.

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<sup>1</sup> In 2004, through a transfer order, the Government of New Brunswick assigned responsibility for all aspects of the provincially-owned nuclear generating assets to a new subsidiary corporation, NB Power Nuclear.

<sup>2</sup> In addition to used nuclear fuel, the operation of nuclear reactors produces low and intermediate level waste that is managed at the reactor sites and Ontario Power Generation's Western Waste Management Facility. See glossary for more information about low and intermediate level waste.





## REGULATORY OVERSIGHT OF ADAPTIVE PHASED MANAGEMENT

**ALL ASPECTS OF** the NWMO's work will meet or exceed all applicable regulatory standards and requirements for protecting the health, safety and security of humans and the environment.

Implementation of a repository under APM falls within federal jurisdiction and will be regulated under the *Nuclear Safety and Control Act (NSCA)* and its associated regulations. The Canadian Nuclear Safety Commission (CNSC), as Canada's regulatory authority, regulates the use of nuclear energy and materials to protect the health and safety of persons, the environment and national security, and to respect Canada's international commitments on the peaceful use of nuclear energy.

Under section 26 of the *NSCA*, activities associated with a nuclear facility, such as preparing a site, construction, operation or decommissioning, can only occur in accordance with a licence issued from the CNSC. The APM repository will be subject to the CNSC's comprehensive licensing system which covers the entire life cycle of the repository. This stepwise approach will require a licence for each phase of the repository life cycle. A licensing decision by the CNSC on a repository can only be taken after the environmental assessment has been completed under the *Canadian Environmental Assessment Act*.

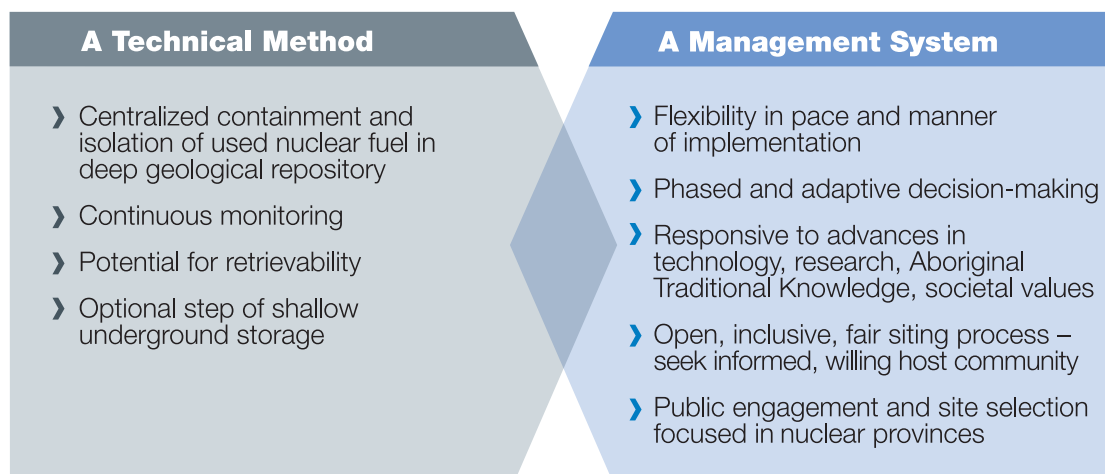
The transportation of used nuclear fuel is regulated by the CNSC and Transport Canada.

Some aspects of siting or construction of the project may be governed by provincial legislation:

- » Most provinces and territories include nuclear substances in legislation and regulations addressing the transportation of dangerous goods within that province or territory.
- » Provincial governments are responsible for protecting public health and safety, property and the environment within their borders, which often includes provincial emergency preparedness legislation.
- » Provincial legislation requiring the assessment of potential environmental effects of an activity, plan or program may apply to some aspects of this work. Legislation governing endangered species, environmental protection, heritage protection or preservation, water resources protection, occupational health and safety, or labour relations may be relevant.
- » Municipalities, which derive their authority from provincial legislation, may have requirements that also need to be addressed.

# Canada's Plan for Used Nuclear Fuel

Canada's plan for the long-term care of used nuclear fuel is known as Adaptive Phased Management (APM).



**A**PM is a management system and a technical method. The management system is based on phased and adaptive decision-making supported by public engagement and continuous learning. Collaboration with Canadians and adaptability to changes in technology and science, societal values and public policy underpin implementation. The end point of the technical method is containment and isolation of used nuclear fuel in a repository constructed deep underground in an appropriate rock formation. The technical characteristics of APM also include:

- ›› Continuous monitoring of the used nuclear fuel to support data collection and confirmation of the safety and performance of the repository;
- ›› Potential for retrievability of the used nuclear fuel for an extended period; and
- ›› Provision for an optional step in the implementation process in the form of shallow underground storage of used nuclear fuel at the central site, prior to placement in a deep repository, to provide a contingency in the event of unplanned circumstances.

The development of the long-term management facility for Canada's used nuclear fuel is a national infrastructure project (see *The Project*). The facility is to be sited in an informed, willing host community. Interested Canadians from across the country participated in a two-year dialogue to design the process to select a site.

APM moves towards a goal that Canadians themselves identified: safe, secure, long-term containment and isolation of used nuclear fuel produced in Canada, with flexibility for future generations to make their own decisions and adapt to experience and societal changes.

## USED NUCLEAR FUEL

**USED NUCLEAR FUEL** is a by-product of the generation of electricity by nuclear power plants. It remains radioactive for a long period of time, and the material must be contained and isolated from people and the environment essentially indefinitely. Canada's used nuclear fuel is currently safely managed in facilities licensed for interim storage at nuclear reactor sites in Ontario, Québec and New Brunswick, and at Atomic Energy of Canada Limited's nuclear research site in Manitoba and Chalk River Laboratories in Ontario.

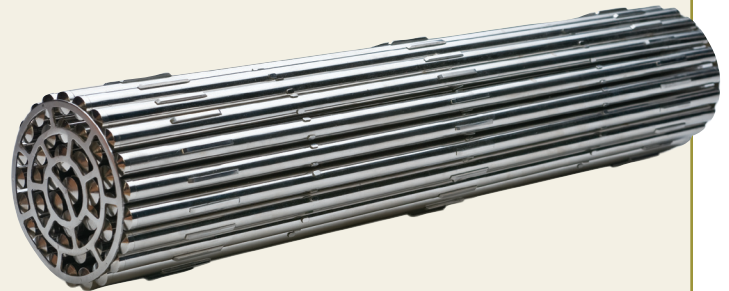
Canadian nuclear power plants are fuelled by ceramic uranium pellets in the form of a fuel bundle about the size and shape of a fireplace log and weighing approximately 24 kilograms. Once the fuel bundle has been used to generate electricity, it is removed from the reactor. Physically, the bundle looks the same as when it was placed in the reactor. The bundle that is removed from the reactor is, however, radioactive and continues to generate heat at a steadily decreasing power level for a long time. If improperly managed, used nuclear fuel is hazardous to humans and the environment.

When a fuel bundle is removed from a reactor, it is first placed in a water-filled pool where its heat and radioactivity decrease. After seven to 10 years, the used

bundles are placed in dry storage containers, silos or vaults. The containers have a minimum design life of 50 years.

About 85,000 used nuclear fuel bundles are generated in Canada each year. Over 40 years, Canada's nuclear power program has produced just over two million used nuclear fuel bundles. If the entire inventory of used nuclear fuel bundles could be stacked end-to-end like cordwood, it would fit into a space the size of six hockey rinks from the ice surface to the top of the boards.

The NWMO has the legal obligation to provide long-term management of all Canada's used nuclear fuel, that which exists now and that which will be produced in the future.



### CANADIANS' OBJECTIVES FOR THE LONG-TERM MANAGEMENT OF USED NUCLEAR FUEL, IDENTIFIED DURING THE STUDY PHASE, CONTINUE TO GUIDE THE IMPLEMENTATION OF APM

**PUBLIC HEALTH AND SAFETY** » To protect public health from the risk of exposure to radioactive or other hazardous materials, and from the threat of injuries or deaths due to accidents.

**FAIRNESS** » To ensure fairness (in substance and process) in the distribution of costs, benefits, risks and responsibilities, within this generation and across generations.

**WORKER HEALTH AND SAFETY** » To protect workers from and minimize hazards associated with managing used nuclear fuel.

**COMMUNITY WELL-BEING** » To ensure the well-being of all communities with a shared interest.

**SECURITY** » To ensure the security of facilities, materials and infrastructure.

**ENVIRONMENTAL INTEGRITY** » To ensure that environmental integrity is maintained over the long term.

**ECONOMIC VIABILITY** » To ensure the economic viability of the waste management system, while simultaneously contributing positively to the local economy.

**ADAPTABILITY** » To ensure a capacity to adapt to changing knowledge and conditions over time.

## THE PROJECT

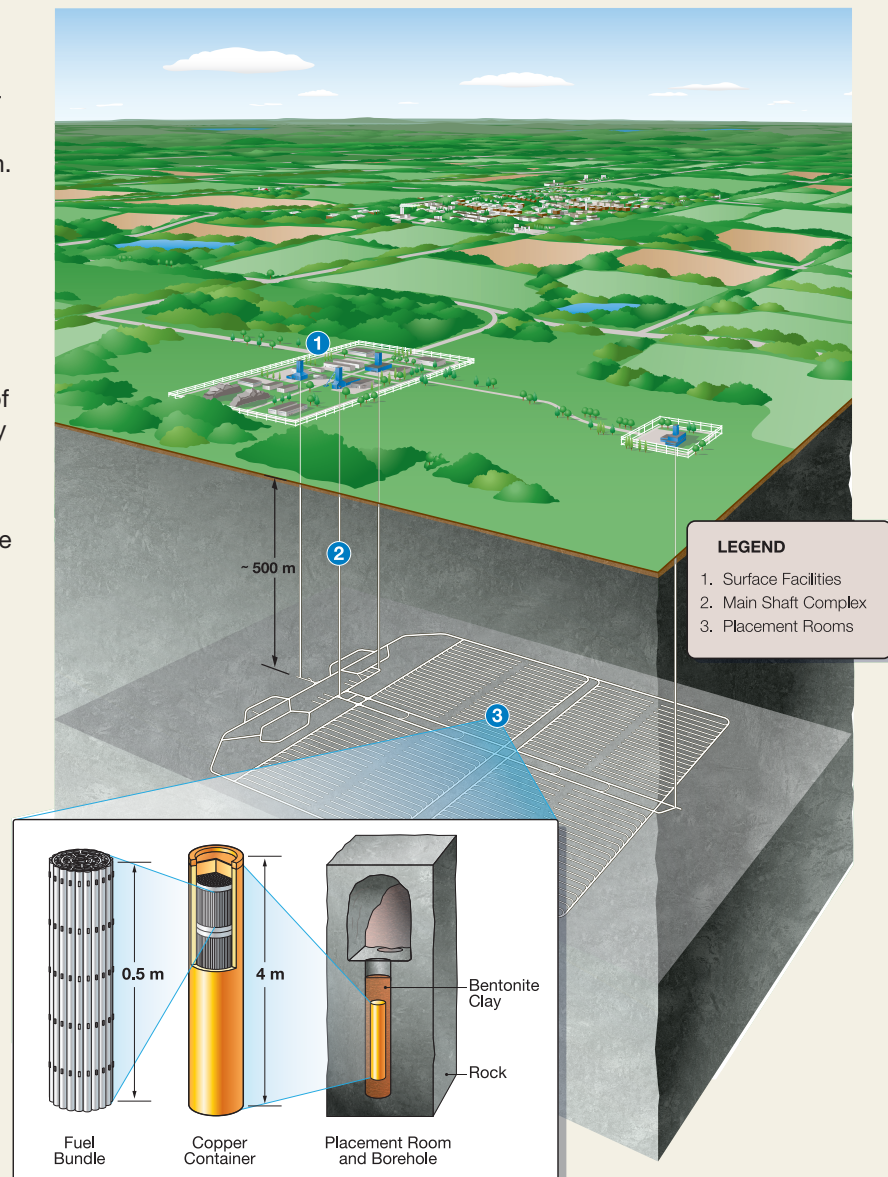
**DEVELOPMENT OF THE FACILITY** for the long-term management of Canada's used nuclear fuel is a \$16- to \$24-billion<sup>1</sup> project. It includes the construction of a repository deep underground and creation of a centre of expertise. The repository will consist of a series of access and service shafts and a network of tunnels leading to placement rooms where specially designed used nuclear fuel containers will be placed. A series of engineered and natural barriers provided by the host rock will safely contain and isolate the used nuclear fuel from people and the environment for the very long time that it will remain dangerous. The used nuclear fuel will be monitored throughout all phases of implementation. The design of the repository will allow the used nuclear fuel to be retrievable for an extended period. Consistent with best practice and the expectations of Canadians as defined during the three-year study of options, the facility will be built to ensure the safety of people, communities and the environment.

The project will span many generations and be developed in phases. The repository will be sited and constructed over two or three decades, operated for three decades or more, and monitored throughout all phases of implementation.

The centre of expertise will host an underground demonstration facility and surface facilities, such as laboratories, offices, public viewing galleries and exhibits. The project will become a national centre of expertise and hub for international collaboration in the fields of technical, environmental and community studies related to deep geological repositories.

Implementation of the project will involve scientists, engineers, tradespeople and many others. The project will provide significant economic benefits, including direct employment for hundreds of people at the facility for many decades and many more indirect jobs.

Project implementation will require a long-term partnership involving the community and the NWMO to ensure that the project is implemented in a way that will help the community in which it is located foster its well-being and sustainability, consistent with its own vision for its future. The nature, pace and manner of progressing through the phases of the project will be determined in partnership with the community.



<sup>1</sup> Project costs are estimated to be between \$16 and \$24 billion (2002 dollars), or \$7 to \$8 billion in present value terms (January 2009 dollars).

## Priorities for 2010 to 2014

Over the period 2010 to 2014, implementation of the process for deciding where to contain and isolate Canada's used nuclear fuel for the long term will begin. The site selection process will seek an informed, willing host community.

**T**he proposed process is described in *Moving Forward Together: Designing the Process for Selecting a Site – Invitation to Review a Proposed Process for Selecting a Site*, May 2009, available on the NWMO website at [www.nwmo.ca](http://www.nwmo.ca).

The NWMO will assist communities interested in learning about APM and the site selection process. As communities come forward to consider their potential interest and suitability for hosting the used nuclear fuel repository, the NWMO will be ready to support the community and the many potentially affected surrounding regions, governments, organizations and Aboriginal peoples so that they may fully engage in the process of site selection.

The NWMO will prepare for the future phases of site selection, which include detailed site investigations and development of generic designs and safety cases for a repository in both crystalline and sedimentary rock formations.

The NWMO is not establishing firm timelines for moving through the siting process. The process of site selection will be community-driven – communities will determine if and when they wish to work with the NWMO. Activities set out in this Plan represent the NWMO's preparations to be ready to respond in a timely way and work together with communities.

The NWMO will continue to build the organization to strengthen internal resources and capabilities, and support technical and social research programs to ensure continuous improvement and adaptation to new knowledge, consistent with best practices. The NWMO will continue to engage Canadians meaningfully in these activities.

To guide the implementation of APM in a coordinated and systematic way and to reflect the evolving priorities of the five-year work plan, the Strategic Objectives have been updated. The addition of an objective specific to the generic design and safety case for a deep geological repository reflects progress and the importance of this work. Changes to the governance objective reflect the maturity of the organization.



## STRATEGIC OBJECTIVES

### THE NWMO WILL:

- » Build sustainable, long-term relationships with interested Canadians and Aboriginal peoples of Canada and involve them in setting future directions for the safe, long-term management of used nuclear fuel.
- » Implement collaboratively with Canadians the process for siting a deep geological repository for the safe, long-term management of used nuclear fuel in an informed, willing host community.
- » Refine and further develop the generic designs and safety cases for a repository for used nuclear fuel in both crystalline and sedimentary rock formations, and conduct technical research and development to ensure continuous improvement, consistent with best practices.
- » Ensure funds are available to pay for the safe, long-term management of Canada's used nuclear fuel.
- » Adapt plans for the management of used nuclear fuel in response to new knowledge, international best practices, advances in technical learning, evolving societal expectations and values, and changes in public policies.
- » Maintain an accountable governance structure that provides confidence to the Canadian public in the conduct of the NWMO's work.
- » Build and sustain an effective organization with the social, environmental, technical and financial capabilities for the safe, long-term management of Canada's used nuclear fuel.

# Strategic Objectives



## Build Sustainable Relationships

The NWMO will build sustainable, long-term relationships with interested Canadians and Aboriginal peoples of Canada, and involve them in setting future directions for the safe, long-term management of used nuclear fuel.

Engagement is one of the five fundamental values that guide the work of the NWMO. Involving Canadians and Aboriginal peoples of Canada at all stages and in key decisions is critical to meeting the challenges associated with the long-term management of used nuclear fuel. Through open, transparent and inclusive engagement processes, the NWMO will continue to build awareness and understanding for APM. We believe that such processes and joint decision-making will help ensure that APM continues to respond to the values and concerns of Canadians.

The NWMO will seek and respond to a diversity of views and perspectives. The interweaving of Aboriginal and western worldviews and knowledge systems will strengthen the implementation of APM.

During the period 2010 to 2014, engagement will focus on strengthening established relationships to sustain program momentum and build the foundation for future regulatory approvals. This includes engagement activities, such as information sessions, briefings, joint projects and partnerships, which will be undertaken with municipal, provincial, federal and Aboriginal governments, and interested individuals and organizations. The NWMO will also continue to establish relations with a broader audience and expand its outreach to organizations through the dissemination of communications materials.

### ENGAGEMENT WITH ABORIGINAL PEOPLES OF CANADA

**THE NWMO RECOGNIZES** that there are Aboriginal peoples in all areas of Canada where the NWMO's work will take place. The NWMO acknowledges, respects and honours that Aboriginal peoples – Indian, Métis and Inuit peoples of Canada – have unique status and rights as recognized and affirmed in S.35 of the *Constitution Act* (1982). Understanding the nature of any impacts from the implementation of APM on Aboriginal rights, treaties and land claims and how Aboriginal peoples should be accommodated as a result of any impacts is an important component of the NWMO's work. The NWMO needs to ensure effective consultation with Aboriginal peoples and that all those affected have the opportunity for meaningful involvement. The NWMO acknowledges that the Crown has a legal duty to consult and accommodate and will support the Crown's work to meet its obligations.

**Going Forward »** In the period 2010 to 2014, the NWMO will:

- » Continue work to increase awareness among Canadians and Aboriginal peoples of Canada about the long-term care of used nuclear fuel, the siting process and the NWMO;
- » Implement the NWMO communications and media relations program to help interested individuals and organizations understand APM;
- » Develop and maintain relationships with the federal government and with provincial and local governments in nuclear provinces to support their roles in the implementation of APM;
- » Develop relationships with municipal associations to better understand local points of view and work with them to implement APM;

*Involving Canadians and Aboriginal peoples of Canada at all stages and in key decisions is critical to meeting the challenges associated with the long-term management of used nuclear fuel.*

- » Develop and maintain relationships with national, provincial and regional Aboriginal governments in nuclear provinces to keep them apprised of the implementation of APM, and with potentially impacted individual Aboriginal communities as the site selection process evolves;
- » Continue to seek the advice of the NWMO Aboriginal working group Niigani and the NWMO Elders Forum on interweaving of Aboriginal Traditional Knowledge and western science, and respectful engagement of Aboriginal peoples;
- » Continue to work with Natural Resources Canada to implement the memorandum of understanding on the NWMO's obligations with respect to the Crown's constitutional duty to consult;
- » Implement activities to engage young people in the NWMO's work;
- » Regularly assess the value of engagement activities and identify opportunities to improve future initiatives;
- » Continue to report publicly on the input that the NWMO receives and how this advice is considered; and
- » Continue to brief Canada's nuclear host communities about progress in implementing APM, including planning for eventual transportation of used nuclear fuel to the deep geological repository.

In 2010, the NWMO will:

- » Continue to engage governments in nuclear provinces to prepare for the site selection process, specifically to ensure they have the necessary internal processes in place to position themselves to take inquiries from communities and to manage issues and communications associated with the initiation of the site selection process;
- » Enhance relationships with the municipal sector through regular meetings of the NWMO Municipal Forum and joint research projects;
- » Further develop relations with Aboriginal peoples through work with Niigani and the NWMO Elders Forum, and briefings for Aboriginal organizations;
- » Continue to develop communications materials, exhibits, DVDs and information kits to support the siting process and respond to the needs of the Municipal Forum, Niigani, youth and potentially interested communities; and
- » Continue to seek citizen points of view from across Canada with the use of web-based dialogues and surveys.





## Collaboratively Implement Site Selection Process

The NWMO will implement collaboratively with Canadians the process for siting a deep geological repository for the safe, long-term management of used nuclear fuel in an informed, willing host community.

The NWMO is working with Canadians to design and implement a siting process to seek an informed, willing community to host the deep geological repository. The proposed process was issued for public review in 2009 in a document titled, *Moving Forward Together: Designing the Process for Selecting a Site – Invitation to Review a Proposed Process for Selecting a Site*, and it is available on the NWMO website at [www.nwmo.ca](http://www.nwmo.ca). This document describes the project and the proposed principles to guide the site selection process. It outlines proposed decision-making steps and criteria to be applied in assessing sites to ensure safety for people and the environment for the very long term. It also outlines important assessment factors to ensure sustainability and well-being of the host community.

The NWMO initiated discussions in 2008 to collaboratively design a process for identifying an informed and willing community to host a site for a deep geological repository. We used a variety of engagement techniques to help ensure that a broad diversity of perspectives was heard. Throughout 2009, the draft proposal for the process was the subject of public dialogue. In early 2010, the NWMO will refine the siting process with the comments received during the 2009 public dialogues. The final process will be the product of a two-year dialogue with Canadians.

Siting will begin only after the NWMO is confident that the design of the process meets the needs and concerns of Canadians. Over time, refinements to the siting process may be necessary as experience is gained, and the process is designed to respond to change.

Both the design of the site selection process and the process itself must be inclusive, fair and transparent, and meet the expectations of Canadians. Collaboration, shared decision-making and willingness underpin the siting process (see *Designing a Process for Selecting a Site*). Screening and feasibility studies of potential sites will be done in partnership with communities as they come forward and express interest. The NWMO is also developing the institutional policies, practices and structures required to support the siting process.

Workplans proposed for the 2010–2014 period will ensure the NWMO is prepared to support all aspects of the site selection process. The NWMO seeks to be ready to work with interested communities as they come forward to learn about site selection and the project. The NWMO will be prepared to conduct initial screenings of potential sites at the request of communities and deliver detailed briefings about the findings. For communities that continue to be interested, the NWMO will facilitate engagement of surrounding communities, the region, and provincial and Aboriginal governments, in a regional study of environmental, social, cultural and economic effects and detailed site investigations.

*“Screening and feasibility studies of potential sites will be done in partnership with communities as they come forward and express interest.”*

Any site that is selected to host this facility must be demonstrated to be able to safely contain and isolate used nuclear fuel for a very long period of time. Beyond ensuring safety, the NWMO's commitment to any host community is that its long-term well-being or quality of life will be fostered through its participation in this project.

Technical work will focus on assessing the suitability of potential sites through geoscientific characterization and evaluation studies in crystalline and sedimentary rock formations, as required. This work will be complemented by a phased and progressively more detailed assessment of the suitability of a site in terms of environmental, social, cultural and economic factors. By 2013, the NWMO expects to be ready to begin detailed site evaluations on one or more sites, including further geological investigations, safety assessments, and social and economic impact assessments, all in collaboration with the interested communities. Studies on the logistics and options for the transportation of used nuclear fuel will also contribute to the overall assessment of candidate sites.

#### **DESIGNING A PROCESS FOR SELECTING A SITE (MAY 2009)**

**CANADIANS TOLD US THEY WANT TO BE SURE ABOVE ALL** that the site for the deep geological repository is safe and secure for people and the environment.

The proposed process is designed to address the broad range of issues and protections that people told us are important for any appropriate siting process in Canada. It draws from experiences and lessons learned from past work and processes developed in Canada to site facilities for the management of hazardous material. It also draws from projects to develop deep geological repositories in other countries.

The proposed site selection process is designed to use a partnership-based approach to:

- » Help ensure that any community that is selected to host this facility is both informed about the project and willing to host it;
- » Help ensure that any site that is selected to host this facility will safely contain and isolate used nuclear fuel for a very long period of time in an appropriate geological formation and that there is an acceptable way of transporting used nuclear fuel to the site;
- » Assist the potentially interested host community to consider carefully and thoroughly the project's potential benefits and risks when deciding whether to express interest, and ultimately, willingness to host the project;
- » Involve surrounding communities, regions and other jurisdictional levels potentially affected by the project and the transportation of used nuclear fuel in the identification and assessment of public health, environmental, social, economic and cultural effects of the project as part of a broader regional assessment;
- » Involve First Nations, Métis and Inuit who are potentially affected by the implementation of this project; and
- » Help foster an ongoing public conversation on questions to be answered and issues to be addressed throughout the site selection process.

**Going Forward** » In the period 2010 to 2014, the NWMO will:

- » Initiate the site selection process;
- » Deliver engagement and communications activities to build awareness of the siting process and support communities and others who are interested in learning more about APM and the project;
- » Be ready to respond to requests from communities to conduct initial screening of potential sites and subsequent feasibility studies;
- » Respond to requests for additional information on the experiences internationally in implementing programs for the long-term management of used nuclear fuel;
- » Seek advice of municipal associations on materials and tools to assist communities interested in the siting process;
- » Prepare generic options for transport of used nuclear fuel from interim storage sites to a long-term management facility for use in the assessment of potential sites and transportation routes;
- » Refine tools and methods for conducting geoscientific assessments at candidate sites in both crystalline and sedimentary rock settings;
- » By 2013, be ready to begin detailed investigations of one or more sites;
- » Provide engineering designs and preliminary safety assessments as part of the process to evaluate candidate sites; and
- » Refine tools and methods for assessing the suitability of a site in terms of environmental, social, cultural and economic factors.

In 2010, the NWMO will:

- » Refine the *Proposed Process for Selecting a Site* in response to public input collected in 2009;
- » Publish the *Process for Selecting a Site*;
- » Initiate site selection, subject to confirmation of the NWMO's readiness to proceed;
- » Implement activities to build awareness of the project, the siting process and opportunities for communities to learn more;
- » Expand communication materials to address a range of topics of interest identified during the NWMO's 2009 dialogues;
- » Provide briefings as requested by communities or organizations on the APM site selection process; and
- » Develop tools and methods for conducting geoscientific studies of candidate sites in crystalline and sedimentary settings, and assessment of environmental, social, cultural and economic factors.



## Refine Conceptual Designs for a Deep Geological Repository

The NWMO will refine and further develop the generic designs and safety cases for a repository for used nuclear fuel in both crystalline and sedimentary rock formations, and conduct technical research and development to ensure continuous improvement, consistent with best practices.

The ability of the deep geological repository to safely contain and isolate used nuclear fuel relies on the form and properties of the waste, the engineered barriers placed around the waste and the natural barriers provided by the rock formation in which the repository will be located. The preferred site will be in a rock formation with desirable characteristics (geological, hydrogeological, chemical and mechanical) that support containment and repository performance to meet or exceed the regulatory expectations of the Canadian Nuclear Safety Commission (CNSC), the guidance of the United Nations' International Atomic Energy Agency and experience in other countries with long-term used nuclear fuel management programs.

The NWMO's technical program supports APM in three key areas: siting, conceptual engineering design and costing, and safety assessment. A strong technical program ensures that APM benefits from knowledge and innovation in the long-term care of used nuclear fuel from Canada and abroad, including Finland, France, Japan, Sweden, Switzerland, the United Kingdom and the United States. It also ensures that the NWMO maintains adequate human resources to manage implementation.

**Going Forward »** In the period 2010 to 2014, work in the fields of repository engineering, geoscience and safety assessment will focus on updating reference designs and safety cases, and improving understanding of repository system components. Study of processes, such as glaciation and climate change, and geosphere stability, as well as modelling of groundwater flow and thermal-hydraulic-mechanical processes in both crystalline and sedimentary rock, will improve assessment of the long-term safety of a used nuclear fuel repository. Specific work program activities are listed below:

- » Update reference conceptual designs, safety cases and cost estimates for APM by 2012;
- » Demonstrate full-scale shaft seal and monitoring instrumentation;
- » Submit design concepts to the CNSC for a pre-licensing review of the feasibility of the used nuclear fuel deep geological repository concepts and safety cases;

*A strong technical program ensures that APM benefits from knowledge and innovation in the long-term care of used nuclear fuel from Canada and abroad, including Finland, France, Japan, Sweden, Switzerland, the United Kingdom and the United States. It also ensures that the NWMO maintains adequate human resources to manage implementation.*

- » Develop, evaluate and demonstrate used nuclear fuel container technology;
- » Maintain and improve performance assessment models, including groundwater flow, containment release and transport, and coupled thermal-hydraulic-mechanical processes;
- » Improve the system level safety assessment model with respect to capabilities, speed and validation;
- » Further increase confidence in the deep geological repository safety cases; and
- » Continue the NWMO's involvement in joint research activities and international programs at the Äspö Hard Rock Laboratory in crystalline rock in Sweden and at the Mont Terri Laboratory in sedimentary rock in Switzerland.

In 2010, the NWMO will:

- » Complete SKB International Consultants (IC) review and update of copper used nuclear fuel container and used nuclear fuel packaging plant designs;
- » Develop the APM Conceptual Design Review Process with the CNSC;
- » Issue report *NWMO Technical Program Activities for the Period 2011 to 2015*;
- » Issue draft Conceptual Design Report for a Used Nuclear Fuel Transportation System;
- » Issue draft Conceptual Design Report for a Deep Geological Repository in Crystalline Rock;
- » Issue draft Conceptual Design Report for a Deep Geological Repository in Sedimentary Rock;
- » Complete annual review of NWMO's Technical Program by the Independent Technical Review Group (ITRG);
- » Complete computer model runs for the post-closure safety assessment of the updated design of a deep geological repository in crystalline rock;
- » Issue preliminary package of supporting APM conceptual design material to CNSC; and
- » Complete 2010 improvement actions in response to 2009 ITRG recommendations.

## CRYSTALLINE AND SEDIMENTARY ROCK FORMATIONS

**CANADIAN AND INTERNATIONAL STUDIES** have demonstrated that both sedimentary and crystalline rock formations can have favourable geologic, hydraulic and geochemical properties to safely contain and isolate used nuclear fuel for very long time frames. These types of rocks are being actively considered in several countries. Finland and Sweden are developing their used nuclear fuel repositories in crystalline rock. France and Switzerland are investigating sedimentary formations. Japan and other countries are considering both crystalline rock and sedimentary rock for their repository programs.

Sedimentary rocks are produced by the accumulation of sediment into topographic depressions on the surface of the Earth (e.g. lakes, oceans, bays and rivers). Such sediment may be produced by the erosion of previously existing rock or the precipitation of dissolved minerals. The deposited sediments are gradually compacted by the weight of overlying beds and transformed into solid sedimentary rock by a process called cementation. Sedimentary rocks are classified according to grain size and composition. Sedimentary rocks with large grain sizes are referred to as conglomerates or breccias. Fine-grained sedimentary rocks are commonly classified as argillaceous sediments and may be referred to as clays and shales.

Crystalline rocks consist entirely of crystallized material and are further classified into Igneous and Metamorphic rocks. Igneous rocks are typically formed from the cooling and crystallization of magma from deep within the Earth. Granite is a good example of an igneous rock formed under the Earth's surface. Occasionally, igneous rocks are formed on the surface of the Earth by volcanic eruptions and are referred to as volcanic rocks. The molten material cools more rapidly at the Earth's surface, which gives volcanic rocks their fine-grained crystal appearance. Rhyolite, basalt and obsidian are examples of igneous rocks that have formed at the surface of the Earth.

Metamorphic rocks are formed from pre-existing igneous or sedimentary rocks. These rocks are transformed (metamorphosed) by being compressed by the action of plate tectonics, which causes temperature and pressure to increase. The process of metamorphism reorganizes the existing minerals in the rock by changing the original crystal grain sizes or realigning minerals. Examples of metamorphic rocks include marble, serpentinite, quartzite, argillite, slate and gneiss.



## Provide Financial Surety

**The NWMO will ensure funds are available to pay for the safe, long-term management of Canada's used nuclear fuel.**

Canadians expect that the money necessary to pay for the long-term care of used nuclear fuel will be available when it is needed. Financial surety has the objective of determining what costs can reasonably be expected to occur over the life of the project, along with a contingency for unexpected events, and then designing a system that collects and protects enough money to ensure that the entire cost can be covered under a variety of social and economic circumstances, and within a required timeframe.

As APM is implemented, the NWMO must ensure that the cost estimates remain updated and that the funding formula will finance all aspects of APM. Contributions will be adjusted periodically to reflect updated projections of overall costs and the number of nuclear fuel bundles expected to be produced by each used nuclear fuel owner.

The highest present value cost scenario for long-term management of Canada's used nuclear fuel assumes a deep geological repository would be available starting in 2035. When updated to January 1, 2009, present value, the estimated cost of APM is in the range of \$7 to \$8 billion. These cost estimates include costs for reactor site storage, which are carried out and funded by the individual waste owners, and costs to develop, construct and operate a central long-term facility, including a deep geological repository and transportation for the used nuclear fuel to the repository, which are carried out and funded by the NWMO.

A particular emphasis during the planning period will be to initiate discussions and research on further developing the funding formula to incorporate new reactors and new owners of used nuclear fuel.

### THE NUCLEAR FUEL WASTE ACT

**THE NUCLEAR FUEL WASTE ACT (NFWA)** assigns responsibility to the major owners of used nuclear fuel to make financial provisions for its long-term management. The Act required each of the four waste owners to make annual deposits to trust funds established for this purpose.

The NFWA built in explicit provisions to ensure that the trust funds are maintained securely and used only for the intended purpose.

*“As APM is implemented, the NWMO must ensure that the cost estimates remain updated and that the funding formula will finance all aspects of APM.”*

**Going Forward** » In 2010 and through to 2014, the NWMO will:

- » Incorporate revised baseline cost estimate for APM into the funding formula by 2011;
- » Update the total cost estimate for APM no later than 2012;
- » Initiate a study to identify key issues associated with the update of the funding formula to accommodate new build and new waste owners; the timeline for finalizing the funding formula will depend on the outcomes of the review phase; progress will be reported in the Annual Report published every March;
- » Continue to publish the audited financial statements of the Members' nuclear fuel waste trust funds as they are provided by the financial institutions (see [www.nwmo.ca](http://www.nwmo.ca)), and provide updates to confirm that the waste owners are meeting their financial obligations; and
- » Estimate and publish the financial implications of potential future scenarios of varying volumes of used nuclear fuel, when available.



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## **Adapt Plans**

**The NWMO will adapt plans for the management of used nuclear fuel in response to new knowledge, international best practices, advances in technical learning, evolving societal expectations and values, and changes in public policies.**

A fundamental tenet of APM is the ongoing incorporation of new learning and knowledge to guide decision-making. We are committed to re-evaluating decisions where warranted, maintaining the option to change course and being prepared to act on new knowledge. Developments throughout the implementation of APM may pose technical and ethical challenges. The NWMO's approach and response to these challenges will be critical to the success of APM.

The Strategic Objectives, the NWMO's Values and the framework of objectives developed with Canadians during the study phase provide a starting point for evaluating the challenges of APM. In addition, by regularly engaging citizens, specialists and potentially affected communities, the NWMO benefits from many opportunities to monitor, review, report and discuss changes in the management of used nuclear fuel, especially in the areas of technology development, societal expectations, and energy and environmental policy.

The NWMO will continue to learn from best practices and experiences with project implementation in Canada and other countries. Through its ongoing participation in the Nuclear Energy Agency of the Organisation for Economic Co-operation and Development (OECD), the NWMO regularly reports on its work and participates in an exchange of best international practice in such areas as safety case development, community-based site selection processes and citizen engagement.

A program that is implemented over a long time will have many opportunities to improve safety and performance, enhance effectiveness, build understanding, reduce uncertainty and address societal concerns. One of the strengths of APM is the incorporation of new learning and knowledge. The NWMO is prepared to act on new knowledge, re-evaluate decisions and to change course as appropriate.



*The NWMO is committed to re-evaluating decisions where warranted, maintaining the option to change course and being prepared to act on new knowledge.*

Developments in energy policy are particularly relevant to APM. For example, nuclear reactor refurbishment projects and new nuclear reactor units would produce new quantities of used nuclear fuel with potentially different characteristics for the new build reactor fuel. The NWMO has a process for ongoing monitoring, review and discussion of the potential implications of these developments on the volumes of used nuclear fuel that the NWMO may be asked to manage in the future.

Consistent with the NWMO Transparency Policy and Engagement Procedure, the NWMO reports regularly on its progress in implementing APM and especially in response to the advice of Canadians and the changing external environment.

The NWMO also seeks formal opportunities, such as House of Commons Standing Committees, for open and transparent review of the implementation of APM at key milestones and decision points.

**Going Forward »** In the period 2010 to 2014, the NWMO will:

- » Support the siting process by improving understanding of best practices in engagement, capacity building, impact assessment and sustaining community well-being;
- » Support interested individuals and organizations in learning more and participating in the implementation of APM;
- » Collaborate with interested academics in Canada and internationally about best practices in social and community-based processes;
- » Continue to collaborate with other nuclear waste management organizations on social and technical aspects of safe, sustainable management of used nuclear fuel through international organizations such as the OECD Nuclear Energy Agency's Radioactive Waste Management Committee, Integration Group on the Safety Case and Forum on Stakeholder Confidence;
- » Continue to research citizen priorities and concerns relating to APM, including an annual survey of public attitudes about APM;
- » Build understanding of the interweaving of Aboriginal Traditional Knowledge and other assessment approaches into implementation;
- » Post research papers and the results of engagement activities on the NWMO website, including comments received during the public review of the proposed site selection process;
- » Publish an annual review of developments in used nuclear fuel reprocessing and alternative used nuclear fuel management technologies;

- » Publish an annual update on current and future potential inventories of used nuclear fuel volumes and types;
- » Seek the input of Canadians on how the implementation of APM should be adapted in response to current and projected inventories of used nuclear fuel; and
- » Continue to monitor, assess and discuss the impact of potential new nuclear reactor units on the long-term management of used nuclear fuel.



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## **Ensure Governance and Accountability**

**The NWMO will maintain an accountable governance structure that provides confidence to the Canadian public in the conduct of the NWMO's work.**

The NWMO's governance comprises the Member organizations, the Board of Directors and its Advisory Council. The NWMO is subject to the requirements of the *Nuclear Fuel Waste Act* and oversight by the Minister of Natural Resources Canada. The NWMO's implementation of a repository under APM will be regulated by the *Nuclear Safety and Control Act (NSCA)* and its associated regulations to protect the health, safety and security of Canadians and the environment, and to respect Canada's international commitments on the peaceful use of nuclear energy. A licensing decision by the CNSC on an APM repository can only be taken after the environmental assessment has been completed under the *Canadian Environmental Assessment Act*. All aspects of the NWMO's work will meet or exceed all applicable regulatory standards and requirements for protecting the health, safety and security of humans and the environment.

### **MEMBERS**

Ontario Power Generation, NB Power Nuclear and Hydro-Québec are the founding Members of the NWMO. The 2007 Membership Agreement and by-law set out Member roles and responsibilities in furtherance of the objectives of the *Nuclear Fuel Waste Act* and the NWMO's implementation mandate. The NWMO regularly briefs its member organizations on its plans and progress.

### **BOARD OF DIRECTORS**

The Board of Directors is responsible for oversight of the organization and taking a leadership role in the development of the corporation's strategic direction. The Members appoint the Board of Directors. There are currently nine members of the Board of Directors, representing a range of perspectives from both within and outside the nuclear industry, including capabilities in ethics, Aboriginal culture and finance management. The membership of the Board is profiled on the NWMO website.

*All aspects of the NWMO's work will meet or exceed all applicable regulatory standards and requirements for protecting the health, safety and security of humans and the environment.*

#### **ADVISORY COUNCIL**

The *Nuclear Fuel Waste Act* requires that the governing body of the NWMO appoints an Advisory Council to review and comment on its study, and following the Government's selection of a long-term management approach for used nuclear fuel, on its triennial reports. The Board of Directors appointed the Advisory Council in 2002, with membership renewed in 2008. In addition to meeting its statutory obligations, it provides independent guidance and advice to the NWMO. Current membership of the Advisory Council represents a broad range of expertise, including geosciences, strategic communications, environment, medicine, political science and Aboriginal Traditional Knowledge. This group of individuals is knowledgeable in nuclear waste management issues and experienced in working with citizens and communities on a range of public policy issues. The membership of the Advisory Council is profiled on the NWMO website.

#### **POLICIES AND PROCEDURES**

The NWMO has been developing its internal governance since its inception. In 2007, a framework for update and expansion of necessary policies and procedures was established, and in 2008, the NWMO examined internationally accepted management system standards. A process framework based on the ISO 9001 and ISO 14001 management systems standards was subsequently adopted. Over the course of 2009, essential policies, procedures and internal standards have been developed and implemented with the intent of achieving full conformance to the ISO 9001:2008 standard. Certification to the ISO 9001:2008 management system is planned for 2010. Work on the integrated internal governance will continue with the development and implementation of additional policies and procedures, or enhancements to existing governance, to ensure compliance with ISO 14001 environmental management system and the portions of CSA N286-05 that apply to nuclear waste repositories.

#### **INDEPENDENT TECHNICAL REVIEW GROUP**

The Board of Directors established the Independent Technical Review Group (ITRG) in 2008 to regularly review the NWMO's technical research program on used nuclear fuel. The ITRG conducts annual reviews to inform the Board and Advisory Council whether the NWMO technical program is based on credible scientific and technical approaches and methodologies; is consistent with international practices; and will broaden and advance the NWMO's technical knowledge to adequately support implementation of APM. The four members bring extensive internationally recognized expertise in the technologies associated with nuclear waste geological repository projects acquired through experience in Canada, U.K., Sweden and Switzerland. Members of the ITRG are appointed by the NWMO Board on a three-year basis and may be reappointed. The members are profiled on the NWMO website. Reports of the group are published on the NWMO website.

### PEER REVIEWS

The NWMO will continue to seek opportunities for peer review of its work and to invite independent comment. This will benefit program design and delivery, and help to enhance public confidence in the NWMO's implementation plans and decision-making.

### REPORTING

The NWMO maintains high standards of reporting to demonstrate integrity, excellence, engagement, accountability and transparency in the implementation of APM. The NWMO reports regularly on its progress and especially in response to the advice of Canadians and the changing external environment.

The *Nuclear Fuel Waste Act* requires the NWMO to issue annual reports and triennial reports. In each case, reports are to be submitted to the Minister of Natural Resources Canada and to the public at the same time. The Minister must table the reports in Parliament and issue statements on each report.

### INTERNATIONAL COMMITMENTS

The NWMO will continue to report internationally on its progress at meetings of the *Joint Convention on the Safety of Spent Fuel Management and on the Safety of Radioactive Waste Management*. Under the *Convention*, Canada must demonstrate that it is meeting international commitments to manage radioactive waste and used nuclear fuel safely. The NWMO will contribute to Canada's reporting at the 2012 *Convention* as part of the delegation led by the Canadian Nuclear Safety Commission.

### TRIENNIAL REPORT

**THE NUCLEAR FUEL WASTE ACT** sets out very specific reporting requirements for the triennial reports, issued in the third fiscal year after the fiscal year in which a decision is made by the Governor in Council and for every third fiscal year after that. These include:

- (a) A summary of [the NWMO's] activities respecting the management of nuclear fuel waste during the last three fiscal years, including an analysis of any significant socio-economic effects of those activities on a community's way of life or on its social, cultural or economic aspirations;
- (b) Its strategic plan for the next five fiscal years to implement the approach that the Governor in Council selects under section 15 or approves under subsection 20(5);
- (c) Its budget forecast for the next five fiscal years to implement the strategic plan;
- (d) The results of its public consultations held during the last three fiscal years with respect to the matters set out in paragraphs (a) and (b); and
- (e) The comments of the Advisory Council on the matters referred to in paragraphs (a) to (d).

**Going Forward »** In 2010 and annually through to 2014, the NWMO will:

- » Convene regular meetings of NWMO Members, Board, Board Committees and Advisory Council;
- » Coordinate annual review of the NWMO's technical program by the Independent Technical Review Group (ITRG);
- » Interact with the Canadian Nuclear Safety Commission (CNSC) on APM in the pre-licensing period consistent with the terms of the special project arrangement relating to provision of regulatory information and reviews;
- » Report to Canadians on its progress in implementing APM; the NWMO will submit its Annual Report to the Minister of Natural Resources Canada and the public in the first quarter each year, including its first triennial report in March 2011;
- » Publish its five-year Implementation Plans;
- » Publish the minutes of the meetings of the Board of Directors, the Advisory Council, and the Independent Technical Review Group and any reports; and
- » Report internationally on progress for the long-term management of Canada's used nuclear fuel at the 2012 meetings of the *Joint Convention on the Safety of Spent Fuel Management and on the Safety of Radioactive Waste Management*.



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## **Build and Sustain a High-Performing Organization**

**The NWMO will build and sustain an effective organization with the social, environmental, technical and financial capabilities for the safe, long-term management of Canada's used nuclear fuel.**

Management of used nuclear fuel is a very long-term responsibility. The NWMO must be steady, stable and long-term in its outlook and actions. The NWMO must have access to a sufficient and sustainable number of trained and skilled personnel. This requires investment in the organization to ensure resource capacity, capability, expertise, and sound administrative and management policies and practices that provide a foundation for operations and demonstrate commitment to staff development.

**Going Forward »** In the period 2010 to 2014, the NWMO will continue to grow and develop its staffing and contractor capability. We will acquire expertise and capabilities in a range of fields, including, but not limited to, repository design and construction, environmental assessment, socio-economics, ethics, finance, public engagement, Aboriginal Traditional Knowledge, siting and waste management technology. These experts will be critical to implementing the siting process, developing host community interest and partnerships, and undertaking the technical and socio-economic site investigations.

The NWMO has a strong set of skills and competencies resident in its current staff. It will be important to ensure this expertise is retained and further developed over the years to come. This will be accomplished through initiatives, such as focused recruitment campaigns when appropriate, alliances with appropriate educational institutions, development of third-party expertise, training and development programmes, and succession planning.

To support the growing organization, investment in business systems and processes will continue throughout the business planning period.

The long time frames associated with management of used nuclear fuel give rise to the additional priority of intergenerational knowledge management. Qualified human resources will be required to support program implementation and operations spanning decades. The preservation of knowledge and institutional memory across generations becomes integral to support lengthy decision-making processes and the integration of technical, scientific and social information over long periods of time. Investment in human resources, skills training and networks of experts will be important to build and sustain a capability for inquiry, assessment and decision-making to support the implementation of Adaptive Phased Management.

*“The NWMO will require expertise and capabilities in a range of fields, including, but not limited to, repository design and construction, environmental assessment, socio-economics, ethics, finance, public engagement, Aboriginal Traditional Knowledge, siting and waste management technology.”*

## The Road Ahead

The NWMO invites all Canadians and Aboriginal peoples of Canada to stay involved in Adaptive Phased Management of Canada's used nuclear fuel.

**I**mplementing *Adaptive Phased Management* is updated annually to guide the five-year planning period ahead. As such, the Plan is regularly assessed, strengthened and redirected as appropriate in the face of new information.

APM will proceed as expeditiously as Canadians, successful technology development and demonstration, and the regulatory authorities allow. We welcome all suggestions and comments. Please write to us or submit comments to our website at [www.nwmo.ca](http://www.nwmo.ca).

# Glossary

**Deep geological repository** is a facility for the placement of used nuclear fuel deep underground where both natural and engineered barriers shield it from humans and the environment. While placed in a deep geological repository, there is the potential for retrieving the used nuclear fuel.

**Dialogue** brings people from all walks of life together and encourages them to work through difficult issues, learning from one another as they listen to and understand perspectives that are different from their own. Participants examine their own thinking, and through talking with one another, identify areas on which they can agree, while acknowledging differences.

**Fuel bundle** for CANDU nuclear reactors is manufactured by sintering uranium oxide powder into pellets. The pellets are loaded into Zircaloy (an alloy of the metal zirconium) tubes, which are then welded into a bundle of tubes – a fuel bundle. Each bundle contains about 1,000 uranium oxide pellets.

**Intermediate-level nuclear waste** consists primarily of used reactor core components, and resins and filters used to keep reactor water systems clean. It requires shielding to protect workers during handling. Intermediate-level waste is stored mainly in steel-lined concrete containers that have been set into the ground.

**Long-term management of used nuclear fuel** involves containment and isolation of the radioactive material. The radioactivity decreases substantially with time, due primarily to the decay of short-lived radionuclides. The radioactivity of used nuclear fuel decreases to about one percent

of its initial value after one year, decreases to about 0.1 percent after 10 years and decreases to about 0.01 percent after 100 years. After approximately one million years, the radioactivity in used nuclear fuel approaches that of natural uranium.

**Low-level nuclear waste** consists of common industrial items that have become contaminated with low levels of radioactivity during routine cleanup and maintenance at the nuclear generating stations. Low-level waste includes mops, rags, paper towels, temporary floor coverings, floor sweepings, protective clothing and hardware items such as tools. It consists of paper, plastics, metal, rubber, cotton and other miscellaneous materials. Low-level waste can be safely handled using normal industrial practices and equipment without any special radiation protection.

**Retrievability** is the ability to remove waste from where it has been placed.

**Safety** is the protection of individuals, society and the environment, from the harmful or dangerous effects of used nuclear fuel, now and in the future.

**Storage** is a method of maintaining used nuclear fuel in a manner that allows access, under controlled conditions, for retrieval or future activities.

**Used nuclear fuel** means the irradiated fuel bundles removed from a commercial or research nuclear fission reactor. Used nuclear fuel is classified as a high-level nuclear waste.

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