

BOARD
March 26, 2021
Meeting No. 2021-2

**MINUTES
OF THE MEETING
OF THE BOARD OF DIRECTORS OF THE**

**NUCLEAR WASTE MANAGEMENT ORGANIZATION (NWMO) /
SOCIÉTÉ DE GESTION DES DÉCHETS NUCLÉAIRES (SGDN)**

**convened via Video Conference
on March 26, 2021
commencing at 9:00 a.m. EDT**

Present

Wayne Robbins	Chair
Glenn Jager	Vice-Chair
Laurie Swami	Director, President & CEO
Lesley Gallinger	Director
Sean Granville	Director
Michael Hare	Director
Ron Jamieson	Director
Josée Pilon	Director
Beth Summers	Director

Staff in attendance:

Mahrez Ben Belfadhel	VP, Site Selection (<i>retiring</i>) (items 4-12)
Lisa Frizzell	VP, Communications (items 4-12)
Georgina Kossivas	Chief Financial & Risk Officer (items 4-12)
Monica Kumar Dhoat	Assistant Board Secretary (items 1-13)
Gillian Morris	Board Secretary (items 1-13)
Lise Morton	VP, Site Selection (<i>incoming</i>) (items 4-12)
Jennifer Spragge	VP People & Technology & Chief Ethics Officer (items 1-12)
Doug Taylor	VP & General Counsel (items 1-12)
Bob Watts	VP Indigenous Relations & Strategic Programs (items 4-12)
Derek Wilson	VP, Construction & Projects (items 4-12)

Guests:

David Cameron	Chair, NWMO Advisory Council (item 9)
Rob DeRooy	Governance Solutions (item 13)

1. Constitution of Meeting / Approval of Agenda

Notice of the meeting having been given to all of the Directors of the Company in accordance with the by-laws and a quorum being present, the Chair declared the meeting duly constituted for the transaction of business and called the meeting to order at 9:00 am EDT. The agenda was approved as written.

The Chair provided introductory remarks and an Indigenous land acknowledgement.

2. Consent Agenda

The Consent agenda was addressed *in camera*.

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3. Report from the Human Resources, Compensation & Governance Committee (HRCG) Meeting (In Camera)

The report from the HRCG Committee was addressed *in camera*.

4. Safety Moment

The remaining Officers joined the meeting. The Chair asked that all Officers be aware of significant transactions related to the Board agenda and asked, based on the information received for the meeting if Officers could identify any real or perceived conflicts of interest or if they are involved in any related party transactions. No conflicts or related party transactions were declared by Officers.

The Chair acknowledged Mahrez Ben Belfadhel's retirement and, on behalf of the Board, thanked him for his years of valuable contributions to NWMO's work.

The Chair provided a safety moment related to mental health and the impacts of working from home. A Director suggested that it is important for the leadership to remain aware of possible underlying issues with employees.

5. President's Update (In Camera)

The President provided an update on a number of items *in camera*.

6. Report from the Siting Committee (In Camera)

The Chair of the Siting Committee reported on the Committee's March 23, 2021 meeting *in camera*.

The Board was provided with a video of the Ignace and South Bruce borehole drilling sites.

7. Report from the Audit, Finance and Risk (AFR) Committee

The AFR Committee Chair reported on some of the key discussion items from the Committee meeting held on March 24, 2021.

Discussion included the following topics:

- Draft Annual Report of Directors;
- Pension Management Committee update;
- Management Cost Report;
- Internal Audit status update.

The Committee Chair also reported on several *in camera* items.

8. Report from the Project Oversight Committee Meeting

The Chair of the Project Oversight Committee reported on the March 23, 2021 meeting. Mr. Jager reported that the Committee discussed the following:

- the readiness for 2021 field activities;
- the gated process and project reporting; and

- safety and Provincial and Federal regulations.

The Committee also discussed a number of items in camera.

9. Advisory Council Chair’s Report

The Chair of the Advisory Council reported on the discussions at the meeting held on March 22, 2021. Dr. Cameron briefed the Board of Directors on the Council’s meeting with Natural Resources Canada Assistant Deputy Minister Shawn Tupper. The Council Chair reported Council had a very productive meeting with Mr. Tupper discussing topics related to NWMO’s progress in the APM siting program; the Integrated Radioactive Waste Strategy; and Small Modular Reactors.

Dr. Cameron also reported on other items discussed at its March 22 meeting:

- Reconciliation Policy Implementation;
- Transportation work;
- Media and communications in the community;
- Preparing for the regulatory process;
- Safety;
- The Council’s advice tracking matrices; and
- A number of standing reports by NWMO.

Dr. Cameron also reported on several discussions held by the Council in camera.

10. Fall Strategic Planning Session

The President discussed with the Board proposed plans for the Fall Strategic Planning meeting and possible topics of discussion.

The Board agreed with the topics proposed and asked about what conditions would need to be in place for a face-to-face meeting. Ms. Swami noted that in order to meet face-to-face, the vaccination rollout would need to be substantially complete, the COVID and travel restrictions would need to be lifted. A Board member also suggested that they would appreciate the continued practice of meeting with the NWMO Council of Elders and Youth. A Board member also suggested that the Board discuss the NWMO’s work to-date on the Integrative Strategy for Radioactive Waste if the timing were appropriate. There were also two suggestions by the Board for a guest speaker.

11. Legal Update (In Camera)

The General Counsel provided a legal update in camera.

12. Upcoming Meetings for the Board

The next meetings of the Board of Directors will be held as follows:

Board of Directors
Friday, June 18, 2021
9:00 am – 1:00 pm

Annual General Meeting
Friday, June 18, 2021
2:00 pm – 3:30 pm

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The Board Secretary noted a Director has flagged conflict for the June and December AFR and HRCG Committee meetings and that she would be in touch with Directors to resolve this.

13. Board Survey Results

The Board discussed this topic in camera.

14. In Camera Session of Directors

The Board held an in camera session.

Conclusion of Meeting

There being no other business, the Chair declared the meeting terminated at 1:00pm EDT.

* Denotes actions to be taken.



Wayne Robbins July 08, 2021 10:12 AM
Chair



Gillian Morris June 29, 2021 3:29 PM
Board Secretary